S-Corp Monthly Member Call February 20th, 2018



S-Corp Housekeeping

- New Parity for Main Street Employers Website, Executive Director
 - Visit the site at: http://mainstreetemployers.org/
- S-Corp PAC has hosted one event already this year, with another scheduled for next week
 - If you have questions about the PAC or would like to contribute, send us a note and we'll be happy to help
- S-Corp invoices for 2018 dues have been sent
 - If you didn't receive your invoice or have questions about the new dues structure, email
 Christine at cwalizer@s-corp.org
- Next S-Corp Member Call will be Tuesday, March 27th at 4pm Eastern

Latest on Tax Reform

- The tax overhaul continues to dominate policy in DC
 - New NYT poll shows support for tax overhaul is above 51 percent
 - Three new small business surveys show renewed small business confidence
- But there's room for improvement!
- As a reminder, S-Corp's five key concerns with the new law are:
 - 1. The 20% deduction is inherently unstable and falls well short of rate parity
 - 2. S corporations are precluded from deducting SALT
 - 3. The international provisions exclude S corporations
 - 4. The 3.8 percent NIIT remains in place
 - Pass-through provisions are temporary!
- Today's call will focus on the first two and two specific steps S-Corp is taking to address them

Pass-Through Deduction Challenges

- The new deduction poses many challenges for pass-throughs:
 - Its too small
 - Its temporary
 - Its guardrails are uneven and can penalize real businesses with real employees and real investments
- In response, S-Corp is communicating with the Hill and the Administration
 - You can read our full list of technical concerns <u>here</u>
 - Many of these concerns can be resolved with rules out of Treasury
- First among these technical concerns is ensuring that owners have the ability to group multiple businesses together to calculate the new deduction

Grouping vs. "Trade or Business"

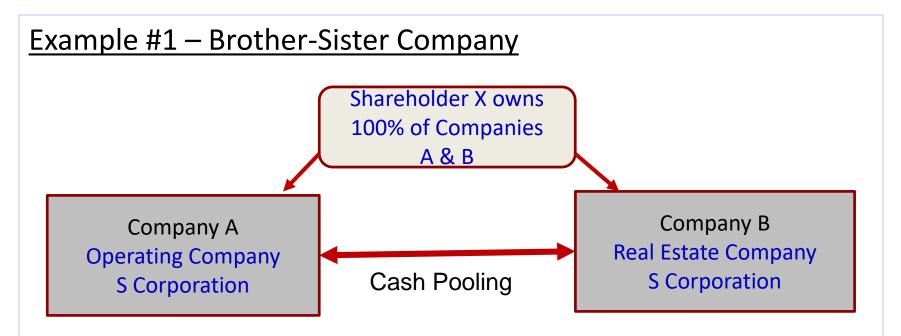
- Section 162 allows deductions for all ordinary and necessary expenses paid in carrying on a "trade or business"
 - Section 162 does not, however, define "trade or business"
 - Recent Court Decision, "The Code does not define the term 'trade or business'.
 Deciding whether the activities of a taxpayer constitute a trade or business requires an examination of the facts in each case."
- How to determine a "trade or business"? Courts have applied a three factor test:
 - Whether the taxpayer undertook the activity intending to make a profit;
 - 2. Whether the taxpayer was regularly and actively involved in the activity; and
 - 3. Whether the taxpayer's business operations had actually commenced.



Grouping vs. "Trade or Business"

- Challenge Section 199A deduction uses "trade or business" as basis for calculating the 20% pass-through deduction
 - It doesn't define the term either
 - Nor does it address the question of businesses with multiple separate entities
- So the new law is unclear how the deduction would be calculated at the entity (or sub-entity) level, or whether owners would be able to "group" multiple businesses together to calculate the deduction, as under Section 469
- This is a BIG deal!





- Typical "Brother-Sister" company with common shareholders and cash pooling
- Company A has operations and employees Company B has capital assets
- Grouping under 469 would allow Shareholder X to group all income, payroll, etc from Companies A and B to determine 199A deduction

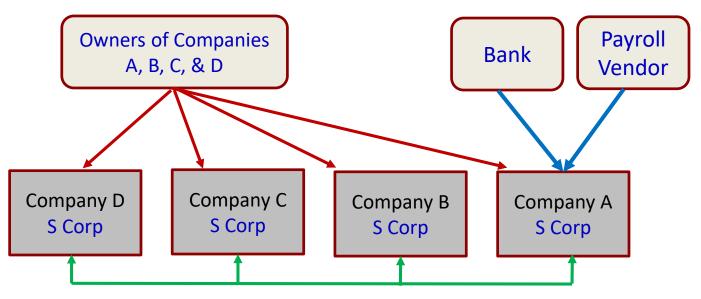
Grouping vs. "Trade or Business"

Grouping "Brother-Sister" Companies reduces overall tax payment by 6 percent

	S Co	orporation A	S Corporation B	Α	& B NOT Grouped	A & B Grouped
Income	\$	100.00	\$ 100.00	\$	200.00	\$ 200.00
W-2 Wages	\$	70.00	\$ 10.00			\$ 80.00
Capital	\$	25.00	\$ 200.00			\$ 225.00
Deduction (20%)	\$	20.00	\$ 20.00			\$ 40.00
W-2 Limitation	\$	35.00	\$ 5.00			\$ 40.00
Capital Limitation	\$	18.13	\$ 7.50			\$ 25.63
Allowed Deduction	\$	20.00	\$ 7.50	\$	27.50	\$ 40.00
Taxable Income	\$	80.00	\$ 92.50	\$	172.50	\$ 160.00
Effective Tax Rate		29.6%	34.2%		31.9%	29.6%



<u>Example #2 – Domestic Manufacturing Company</u>



Shared Employees & Financing

- Company A houses ALL payroll, insurance & financing to reduce costs Company A has no revenue
- If 199A is calculated at a "trade or business" level without grouping, Manufacturer would need to completely reorganize operations or get little deduction whatsoever
- That result makes no sense!

Grouping vs. "Trade or Business"

- S-Corp is working with our Main Street Coalition to educate lawmakers and the Administration on the importance of allowing grouping under Section 469 for the new pass-through deduction
- As the examples show, it is a more sensible and efficient way to calculate the deduction
- It is also a better way to ensure that real businesses with real profits and investment get the full pass-through deduction



Pass-Through Businesses & SALT

- The new law ends deduction for most state and local income taxes on passthrough business income. The simple way to think about it is:
 - If the business pays the tax, it remains deductible
 - If tax is paid by the owner, it is not deductible
- Because most state and local taxes paid on S Corporation income are paid at the shareholder level, they would not be deductible under this language
- This is a big deal!
- As noted, the inability to deduct most state and local income taxes significantly increases the effective rate on these businesses
 - It also creates a huge disparity in effective rates based on where a business is located and/or operates

Pass-Through Businesses & SALT

- To address this, S-Corp has a two-step plan:
 - Work with friendly Hill offices and our association allies to introduce a legislative fix. C corps continue to deduct state and local taxes – pass-through businesses should too
 - 2. Work with State legislatures to adjust their rules Taxes paid at the entity level are deductible, so states should give businesses the option of paying tax at the entity level
- In recent weeks, Connecticut has embraced this approach
- The Connecticut plan would:
 - 1. Impose a tax on pass-through businesses equal to the individual state income tax of 6.99%
 - 2. Give pass-though owners a refundable tax credit equal to protect them being double taxed on their business income
 - Include rules to recognize tax credits from other states to business owners living in Connecticut

Pass-Through Businesses & SALT

How does the math work on the CT plan?

	Prior Law	Nev	v Law No deduction	CT Proposal
Income	\$ 100.00	\$	100.00	\$ 100.00
State Tax Rate	6.99%		6.99%	6.99%
Entity Tax	\$ -	\$	-	\$ 6.99
Income Attributed to Shareholder	\$ 100.00	\$	100.00	\$ 93.01
Credit	\$ -	\$	-	\$ 6.50
Shareholder State Tax (6.99%)	\$ 6.99	\$	6.99	\$ -
Income for Federal Tax	\$ 93.01	\$	100.00	\$ 93.01
Federal Tax (39.6%)	\$ 36.83	\$	37.00	\$ 34.41
Effective Federal Marginal Tax Rate	39.6%		39.8%	37.0%

Pass-Through Businesses & SALT

- So the Connecticut Governor has embraced our idea of shifting tax incidence to preserve the SALT deduction
- What are the next steps?
 - 1. Work with our Main Street coalition to support and perfect the CT plan
 - 2. Work with tax attorneys to develop model language based on the Connecticut bill that works in other states
 - Building out teams of businesses and advocates in key states to push this issue
 - 4. Highlight the effort in the press to make this a national issue
- This approach is a win-win for states and their businesses it makes the state more business friendly without costing it revenue

Action Items

- Today's action item is on SALT Our goal is to get our legislative fix moving in half-a-dozen states initially
- To do that, we need your help
- If you live in an income tax state, let us know if you can help push the SALT plan at the state level. Can you:
 - Put your state-level relationships to work?
 - Have the ability to pen an op-ed?
 - Work with other interested S-Corps?
- If so, please let us know and we'll put you to work
- Restoring parity on SALT is a priority for the Main Street business community, but it won't happen without your help!

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